Treasury Debt Management



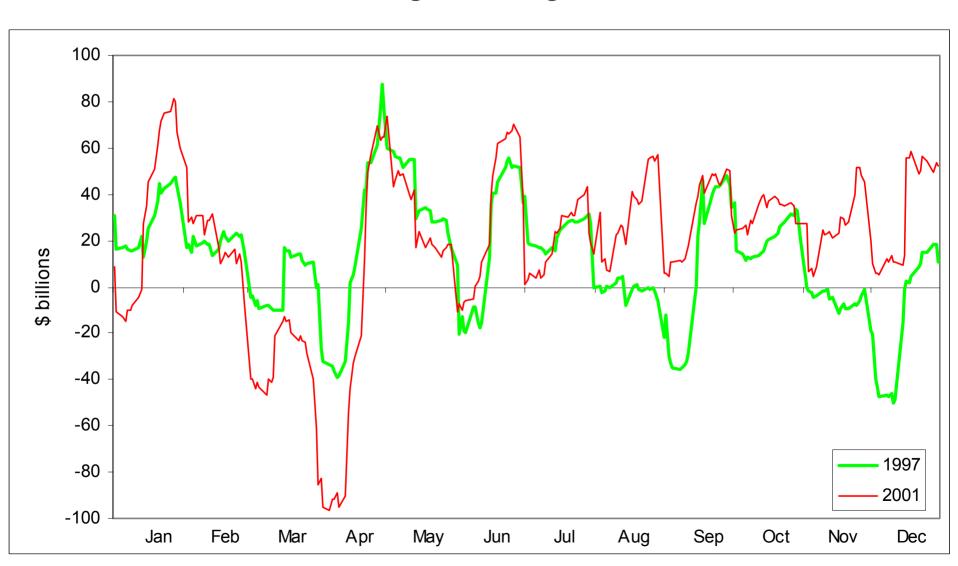
Timothy Bitsberger Deputy Assistant Secretary U.S. Treasury Department

Treasury Securities

| Instruments | Average Auction | Frequency |
|--------------|-----------------|--------------|
| 4-Week Bill | \$15 billion | Weekly |
| 13-Week Bill | \$14 billion | Weekly |
| 26-Week Bill | \$13 billion | Weekly |
| 2-Year Note | \$27 billion | Monthly |
| 5-Year Note | \$22 billion | Quarterly |
| 10-Year Note | \$18 billion | Quarterly |
| 10-Year IIS | \$7 billion | Tri-Annually |

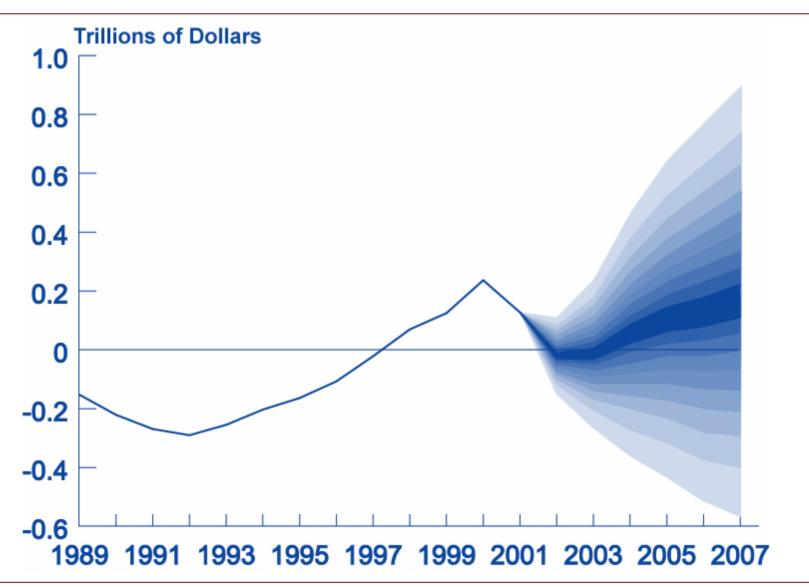
Daily Cash Balances

Excluding Cash Management Bills

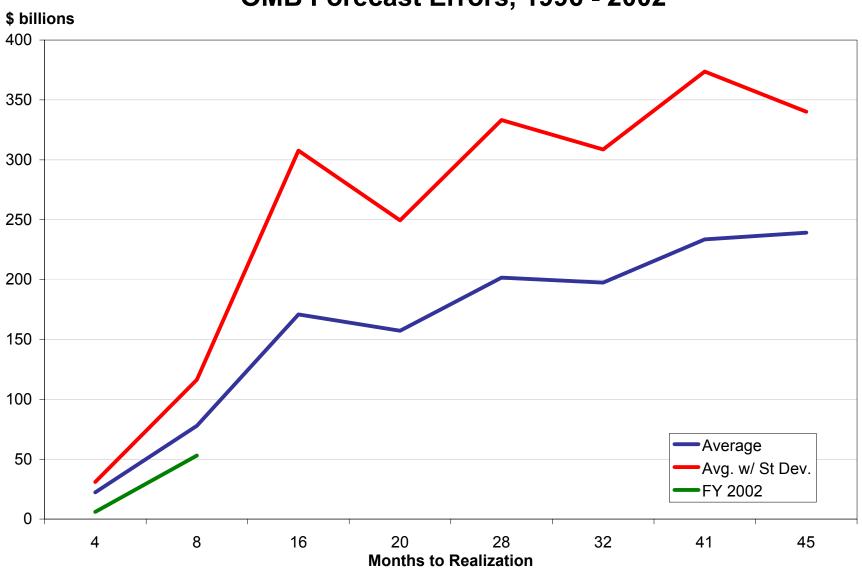




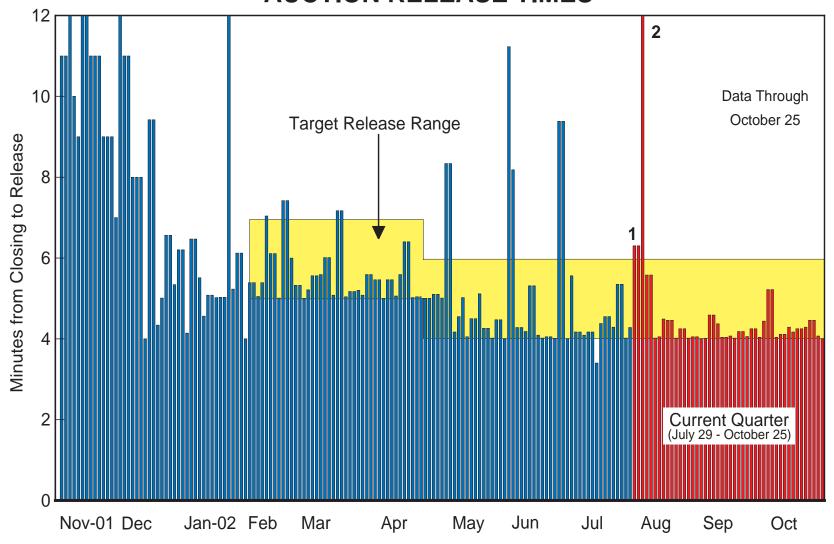
Uncertainty in CBO's Projections of the Total Budget Surplus Under Current Policies



OMB Forecast Errors, 1996 - 2002



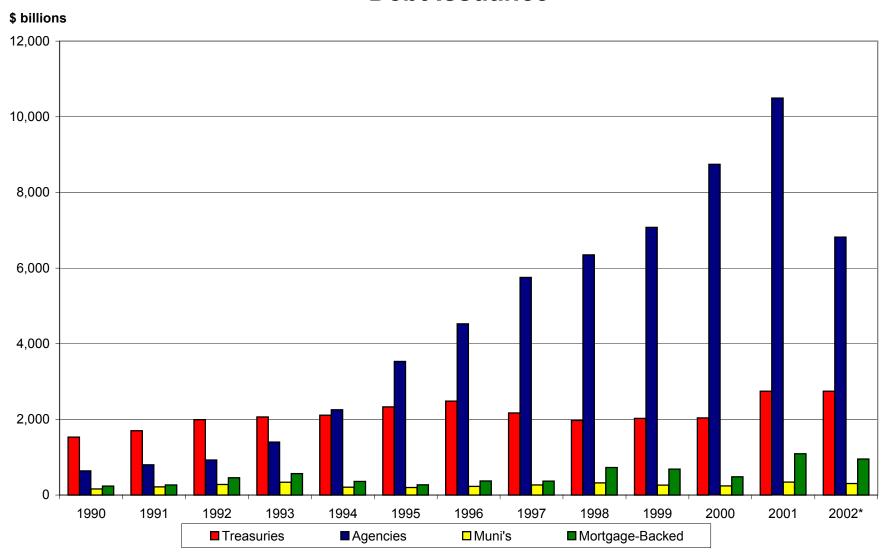
AUCTION RELEASE TIMES



Note: Current Quarter Exceptions:

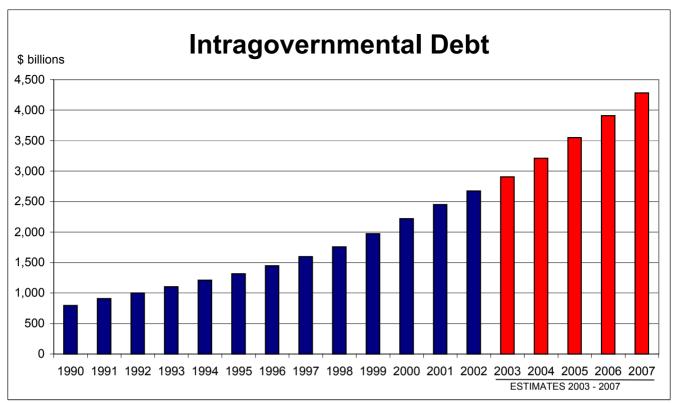
- 1. 7/29/02, 13- and 26-week bills, release time:1:06:30, 13-week bill press release not sent to Treasury press room in a timely manner.
- 2. 7/30/02, 4-week bill, release time:1:15:09, a system error required manual intervention that delayed release.

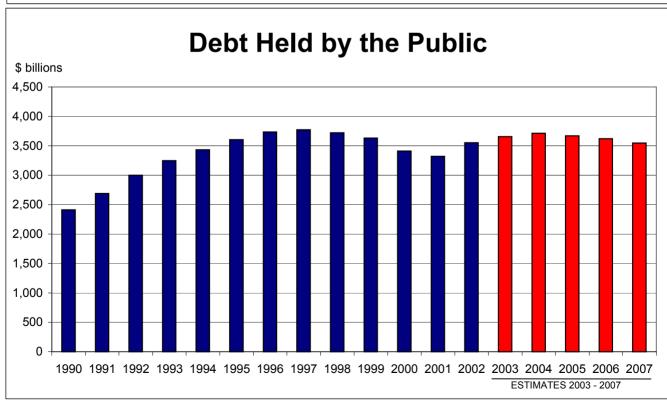
Debt Issuance



Source: The Bond Market Association

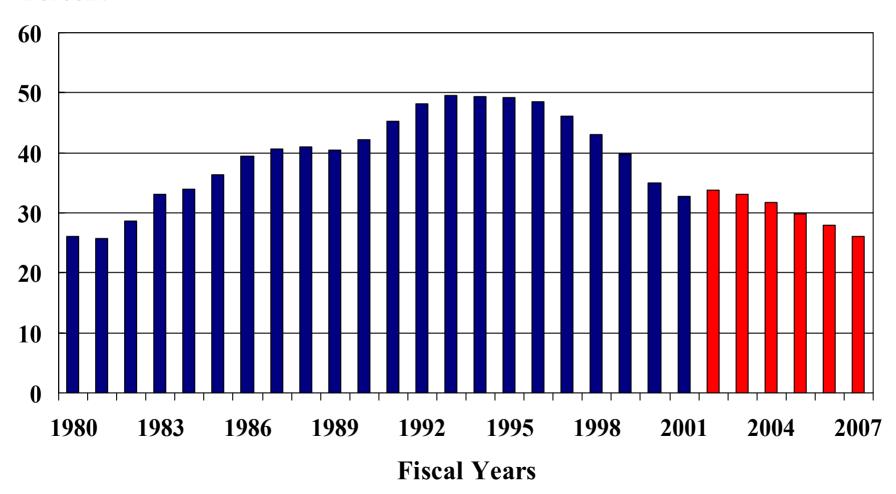
* As of September 30, 2002





Publicly Held Debt as a Percentage of GDP

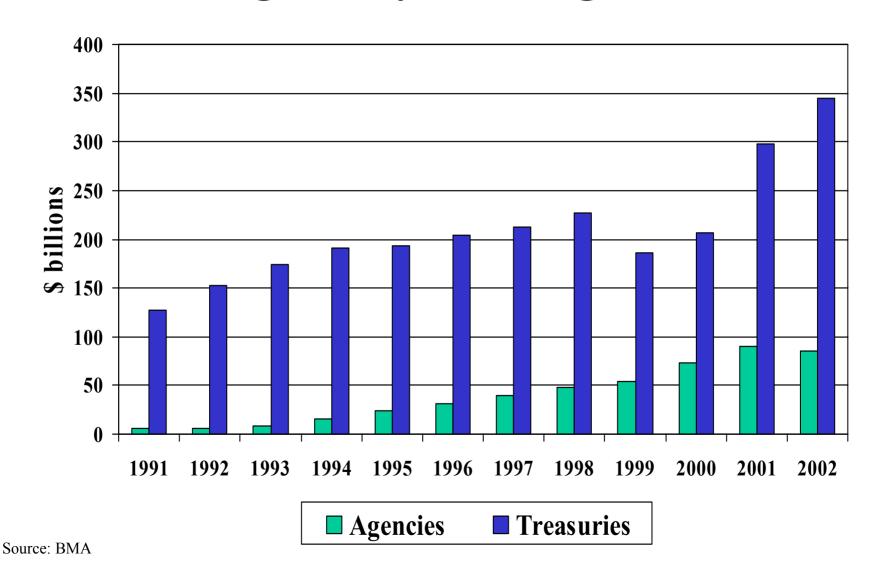
Percent

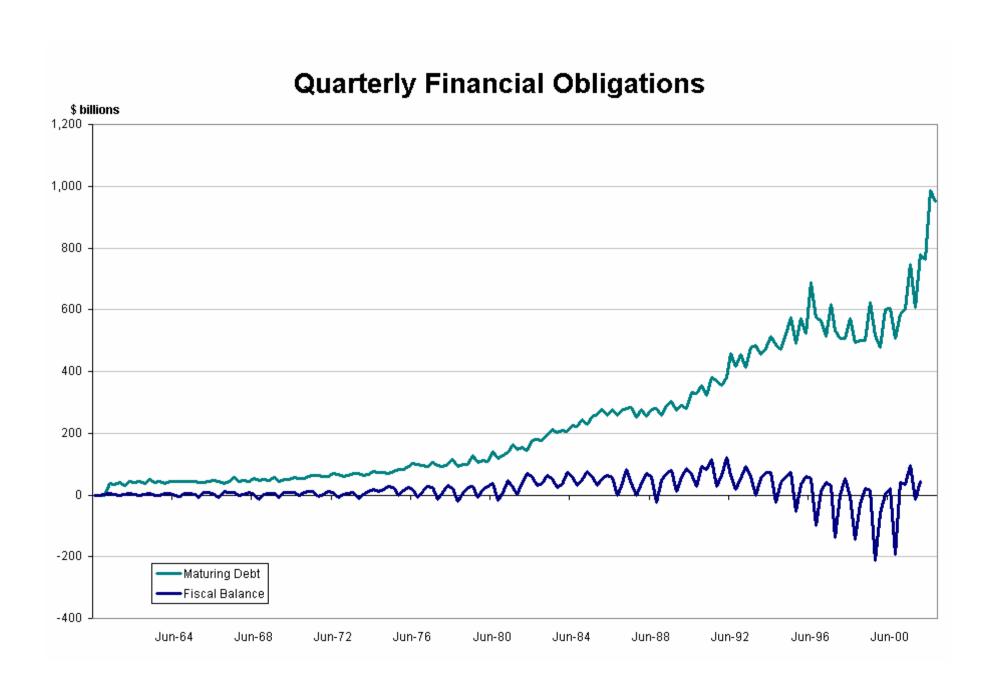


Quarterly Interest Payments on Public Debt



Average Daily Trading Volume





Treasury Financing

- Our Objective
 - Lowest cost of financing over time
- Constraints
 - Uncertainty
 - Regularity and predictability
 - Legislative commitments
- Policy Outcomes
 - Regular market participants, not market timers
 - Continuous improvement in the auction process
 - Transparency, consultation with market participants